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Section 1

## **Results Summary**

## 2015 Results Highlights



- Contracted Sales: RMB32.5bn contracted sales, up 31% YoY, ranked 23rd in industry
  - Land Investment: RMB22.4bn investment, up 16% YoY, BJ and SH accounted for 70%
    - Equity Financing: Raised RMB3.1bn from BCG's domestic share subscription
      - Bond Issuance: Raised RMB9.3bn bonds with low interest rates
      - Outlets Expansion: Added 4 new projects, retail sales RMB2.1bn, up 50% YoY
    - Overseas Development: Invested in 3 new projects in Sydney, contributed contracted sales of RMB5.1bn, up 124% YoY
  - Operational Improvements:
- Co-investment expanded to 17 new projects, covering all core areas
- Launched Construction Product Standardization Application
- Strategic Procurements Platform covered 70% of all procurements
- Implemented special cost control campaigns and saved RMB3.27bn
- Set up "Rui Service" property management JV with Vanke

### **Financial Results**



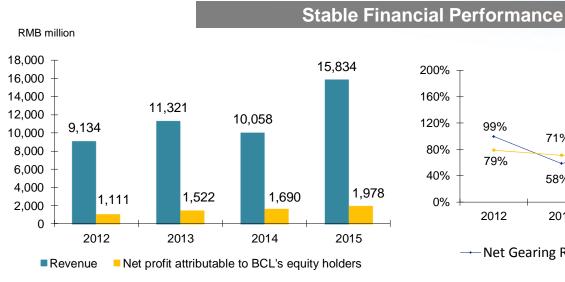
RMB '000	2015	2014	YoY Change	
Revenue	15,833,595	10,057,967	57.42%	
Gross Profit	1,881,719	2,419,756	-22.24%	
Net Profit	2,885,154	2,263,729	27.45%	
Net profit attributable to parent company	1,977,736	1,689,741	17.04%	
Core Profit attributable to parent company <sup>1</sup> EPS (Fully-diluted, RMB cents) DPS (RMB cents)	1,187,484 1,497,616		-20.7%	
	90	83	8.43%	
	20	25	-20.00%	
ROE attributable to parent company	17.62%	18.96%	-1.34ppt	
Gross profit margin	11.88%	24.06%	-12.18 ppt	
Net profit margin	18.22%	22.51%	-4.29 ppt	
Net gearing ratio	121.01%	87.01%	34.00 ppt	
Cash on hand	17,747,986	13,897,026	27.71%	

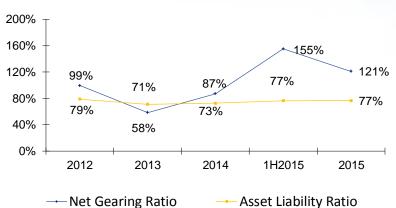
#### Note

<sup>1.</sup> Core Profit attributable to owners of the company = Net Profit attributable to owners of the company — gains arising from changes in fair value attributable to owners of the company after tax. (excluding minority interest). In 2015, BCL's net profit includes gains arising from changes in fair value of RMB1,552.6mn, of which RMB1,053.6mn is attributable to the owners of the company. After related income taxes, the attributable gains arising from changes in fair value after-tax is RMB790.2mn (excluding minority interest)."

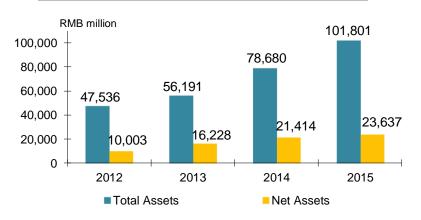
### Stable Financial Performance



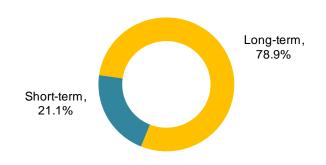




#### **Increasing Asset Scale**



#### **Optimized Loan Structure**



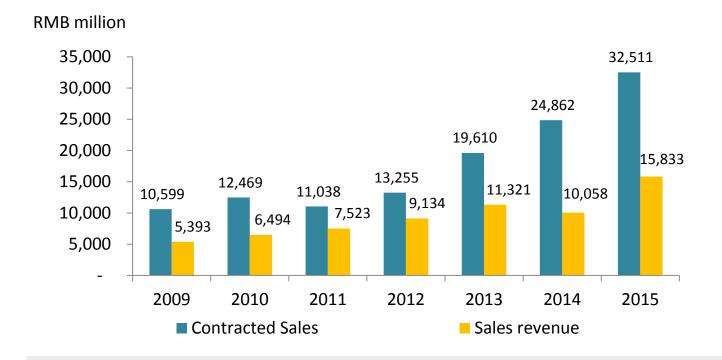
Weighted Average Interest Rate: 6.41%\*

<sup>\*</sup>as at 31 December 2015

### Contracted Sales and Sales Revenue



Unbooked core pre-sales by the end of 2014	Contracted core pre-sales in 2015	Booked amount in 2015	Accumulated unbooked core pre-sales	
RMB18.0bn	RMB20.0bn	RMB15.6bn	RMB22.4bn	



Contracted sales in 2015 reached RMB32.51bn

Section 2

## **Business Highlights**

### Contracted Sales Performance in 2015



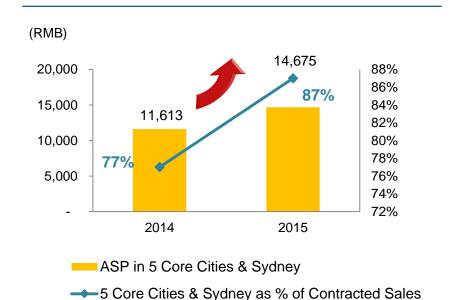
Contracted Sales		Contracted Sales Area		Average Selling Price	
RMB billion	YoY Change	'000 sq. m.	YoY Change	RMB/sq. m.	YoY Change
32.51	+30.8%	2,787	+11.7%	11,664	17%

Contracted sales in 2015 recorded at RMB32.51bn, up 30.8% YoY

## Focused on strategic core regions Balanced sales volume and sales price

- Contracted sales in 5 core cities and Sydney increased by 10ppts, from 77% in 2014 to 87% in 2015
- Average selling prices (ASP) in 5 core cities and Sydney increased significantly by 26% to RMB 14,675 per sq.m. in 2015.

#### 2015 Core Cities ASP and Share of Contracted Sales



### Land Investment in 2015



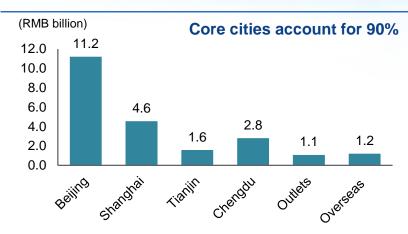
# Plenty of low-cost land resources in core cities to provide strong growth support in the future

- ✓ 2015 land investment: **RMB22.4bn**, up 16%, total GFA acquired: **3.43mn sq.m.**
- ✓ 2013-2015 land investment strategically focused on Beijing and Shanghai: RMB37.1bn, 69% of total investment; Average cost RMB12,074 per sq.m, showcasing relatively low-cost land
- ✓ Surging sales volume and prices in first-tier cities boosted the value of newly-invested land plots

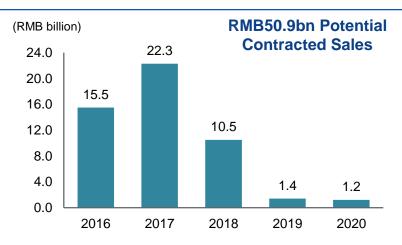
#### **Land Investment Since 2009**



#### 2015 Land Investment breakdown



## Future Potential Contracted Sales of land acquired in 2015

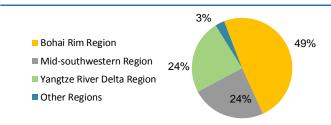


### Sufficient Land Bank



- 11.30mn sq.m. GFA/9.11mn sq.m. ground area land bank, sufficient for development for the next 3-4 years<sup>1</sup>
- 5 core cities account for 80% of the land bank in terms of project value (Beijing accounts for 50%)
   and 62% in terms of GFA (Beijing accounts for 25%)
- As the sole listed property platform of Beijing Capital Group,
   BCL will be able to acquire more core resources
   in Beijing and Tianjin

#### **Land Bank Distribution by Region**

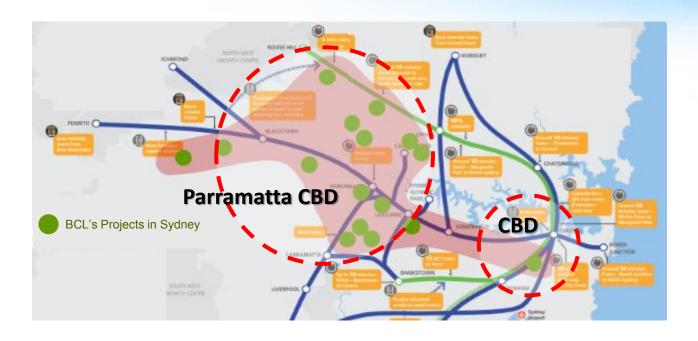




Key Projects in Beijing and Tianjin	Planned GFA (sq.m.)
Tower 5, Beijing Xanadu	35,000
Hujialou shantytown renovation and secondary development project phase 2	650,000
Shijingshan shantytown renovation project	400,000
Jinhai Lake primary and secondary land development project	880,000
Beijing Qingyundian Project primary land development	860,000
Tianjin Wuqing primary land development project phrase 1	3,000,000
Tianjin Wuqing primary land development project phrase 2	3,500,000

## Overseas Expansion





#### **Breakthrough in 2015**

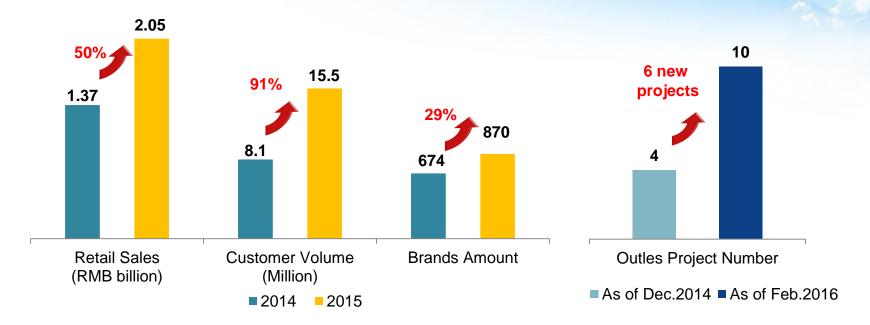
- Invested in 3 new projects in Sydney through JV for RMB1.2 bn, up 111% YoY
- □ All projects sold out immediately after launch, recording Contracted Sales of RMB5.1bn, up 124% YoY, accounting for 16% of total sales.

#### **Future Prospects**

- Further expand overseas investment in 2016
- Following the successful cooperative development model in Sydney, **explore investment opportunities** in gateway cities throughout **Europe and the United States**.
- □ Cultivate new sources of profit growth

## Outlets — A Fast-growing Business Line





#### Significant scale and coverage breakthrough with 10 outlets projects across China

- **Beijing Capital Juda:** Completed injection of Xi'an project; positioned as BCL's retail development and operation platform
- New Opening: Kunshan Outlets opened up
- Retail Sales: RMB2.05bn, up 50% YoY
- Customer Volume: more than 15.50mn consumers in 2015, up 91% YoY
- Brands: cooperated with more than 870 brands in 2015, up 29% YoY
- Rapid Expansion: one of the national leaders in outlets operations in China with 10 outlets projects from 2015 to Feb
   2016 acquired outlets projects in Nanchang, Hangzhou, Wuhan, Changsha, Xi'an, Zhengzhou

## **Diversified Financing Channels**



#### SOE with good track record

- Diversified financing channels to provide long-term, low cost financing support
- Raised RMB3.1bn from domestic share issuance and RMB9.3bn from bond issuance
- Average debt cost declined to 6.41%

#### **Domestic Shares**

#### **Corporate Bonds**

#### **Red-chip Platform**

- Issued 1bn domestic shares to BCG and raised RMB3.1bn
- Enhanced support from BCG and provided a solid foundation for further development of BCL in terms of land resources, credit support and capital structure

- Issued RMB3bn public placement corporate bonds and RMB5bn private placement corporate bonds, at an average coupon rate of 4.68%
- 2<sup>nd</sup> batch RMB10bn private placement bonds to launch in 2016

- Issued RMB1.3bn 3year offshore RMB denominated bonds under Beijing Capital Juda
- Acquired 6 additional outlets and paved the way to introduce strategic investors.

## Operational Improvements



### **Property Management**

- "Rui Butler" property management JV with Vanke to serve all BCL's development projects
- Property management service area reached 710,000 sq. m. with 920,000 sq. m. under negotiation



#### Co-investment 2.0

- Fully generalized after successful pilot program
- Expanded to 17 new projects, covering all projects in core areas



## Cost Control

- Launched special cost control campaigns to set specific processes and executive standards.
- > Saved RMB3.27bn in cost

## Strategic Procurement

- Implemented strategic procurement platform
- Covered over 70% of total procurements, strategic procurement contract amounted to RMB3.6bn

## Product Standardization

- Launched a product standardization platform
- Promoted standardization across 2 categories, 13 channels and 12 aspects
- Resulted in a shortened turnover for new projects from acquiring land to project launch

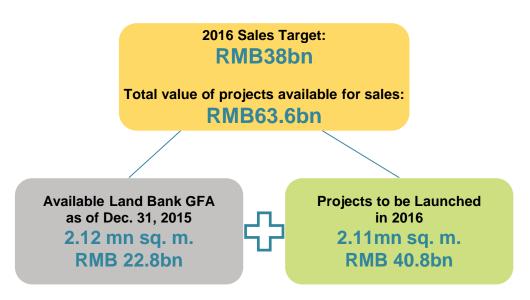
Section 3

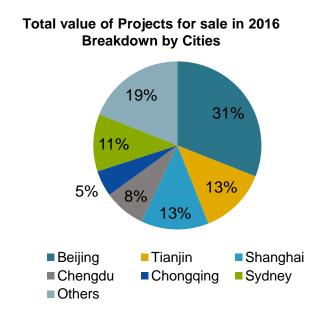
2016 Outlook

## Sales Target and Measures in 2016



- Sales Target: 2016 sales target is RMB38bn, with a balance between sales price and sales volume
- Available Resources: GFA available for sale in 2016 totals RMB63.6bn
- Strategic Focus: 44% of products available for sale in 2016 are in Beijing and Shanghai, worth RMB28.1bn; which will generate positive returns given the bullish sentiment in first-tier-city markets
- Sales Pipeline: Strengthen product supply management to guarantee sufficient product supply at a reasonable pace
- Marketing: Integrated sales channels and consumer financing innovations







#### **Integrated Resources** → **Boost Value**

#### 5 Core Cities 3 Business Lines Quality Growth

#### **Balance Sales Volume and Sales Price**

- Strengthen product supply management to guarantee sufficient product supply
- 2. Launch products at a reasonable pace
- 3. Leverage on integrated sales channels and consumer financing innovations

#### **Aquire Strategic Resources**

- 1. Acquire more land plots in core cities
- Take full advantage of state-owned enterprise and synergies among BCG's different business segments
- 3. Explore more overseas opportunities

#### **Operational Efficiency**

- Implement product standardization procedures and build up urban high-end product line
- Deepen strategic cooperation with suppliers and expand the scope of work of main strategic contractors
- Establish a precise, transparent and standardized cost control system

#### **Cultivate New Growth Driver**

- Build up an "education + property developer" model based on Sino-France University City project and Wuqing international school project
- 2. Explore retirement residential property based on retirement project in Shunyi
- Utilize Zhongguancun project to explore industrial property and technology property

#### **Financial Innovation & Upgrading**

- Complete the submission of A-share IPO and establish Red-chip platform to enlarge core capital scale;
- Expand joint venture, and funds cooperation to core areas in first-tier cities
- 3. Maintain reasonable scale in debt financing, while prioritizing cost
- Acquire strategic resources through M&As and strategic investment.

## A-Share Listing Application



## BCL plans to submit listing application of A-Share, Issuing no more than 370mn A-Shares

#### **Significance**

#### Enlarge equity base to enhance capital structure

 Enlarging share capital to reduce existing leverage ratio, helping stabilize the business development;

#### Set up domestic equity financing platform to broaden financing channels

 Multiple financing channels in the A-Share market, including share placement, convertible bond, enjoying high efficiency as no need for exchange settlement

#### Gain recognition in the market

Enhancing valuation and extending cooperation with investors

## Use of Proceeds

	Project	Approved total Investment (RMB mn)	Estimated amount of Proceeds to be invested (RMB mn)
1	Beijing Haidian Yongfeng Industrial Base Project F1	6,733	600
2	Shanghai Qingpu Yingpu Community Project 20-04	1,405	300
3	Shanghai Yangpu Pingliang Project	5,524	1,000
4	Tianjin Beiyunhe Project	4,319	1,000
5	Tianjin Zhongshan Road Project	2,525	900
	Total	20,506	3,800



## Q&A

