

Beijing Capital Land Ltd. 2868.HK Annual Results 2015

March 2016



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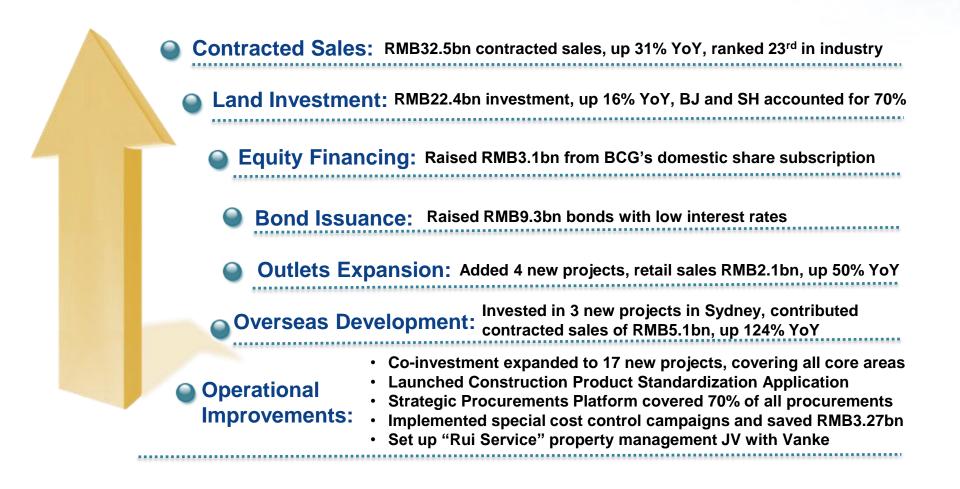


Section 1

Results Summary

2015 Results Highlights





Financial Results



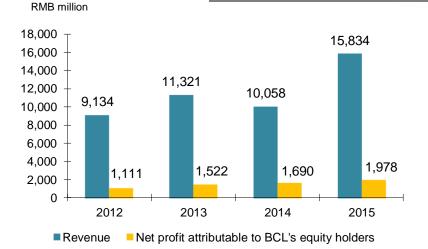
RMB '000	2015	2014	YoY Change
Revenue	15,833,595	10,057,967	57.42%
Gross Profit	1,881,719	2,419,756	-22.24%
Net Profit	2,885,154	2,263,729	27.45%
Net profit attributable to parent company	1,977,736	1,689,741	17.04%
Core Profit attributable to parent company ¹	1,187,484	1,497,616	-20.7%
EPS (Fully-diluted, RMB cents)	90	83	8.43%
DPS (RMB cents)	20	25	-20.00%
ROE attributable to parent company	17.62%	18.96%	-1.34ppt
Gross profit margin	11.88%	24.06%	-12.18 ppt
Net profit margin	18.22%	22.51%	-4.29 ppt
Net gearing ratio	121.01%	87.01%	34.00 ppt
Cash on hand	17,747,986	13,897,026	27.71%

Note

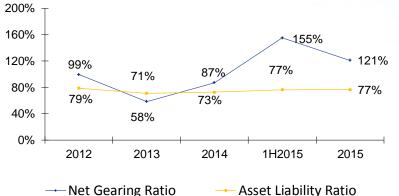
^{1.} Core Profit attributable to owners of the company = Net Profit attributable to owners of the company — gains arising from changes in fair value attributable to owners of the company after tax. (excluding minority interest). In 2015, BCL's net profit includes gains arising from changes in fair value of RMB1,552.6mn, of which RMB1,053.6mn is attributable to the owners of the company. After related income taxes, the attributable gains arising from changes in fair value after-tax is RMB790.2mn (excluding minority interest)."

Stable Financial Performance

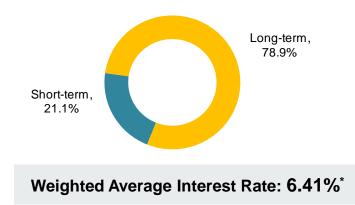




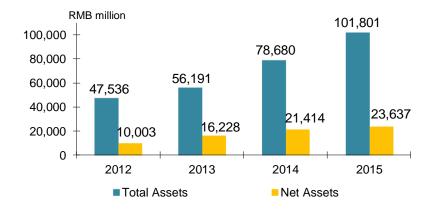
Stable Financial Performance



Optimized Loan Structure



Increasing Asset Scale



*as at 31 December 2015

Contracted Sales and Sales Revenue



Unbooked core pre-sales by the end of 2014	Contracted core pre-sales in 2015	Booked amount in 2015	Accumulated unbooked core pre-sales
RMB18.0bn	RMB20.0bn	RMB15.6bn	RMB22.4bn
RMB million 35,000 30,000		24,862	32,511
25,000 - 20,000 - 15,000 - 10,000 - 5,000 -		19,610 3,255 9,134 11,321 10,05	15,833
20	09 2010 2011 ■ Contracted Sales	2012 2013 2014 Sales revenue	2015

Contracted sales in 2015 reached RMB32.51bn

Section 2

Business Highlights

Contracted Sales Performance in 2015



Contract	ed Sales	Contracted Sales Area		Average Selling Price		
RMB billion	YoY Change	'000 sq. m.	YoY Change	RMB/sq. m.	YoY Change	
32.51	+30.8%	2,787	+11.7%	11,664	17%	
Contracted sales in 2015 recorded at RMB32.51bn, up 30.8% YoY						

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Focused on strategic core regions Balanced sales volume and sales price

- Contracted sales in 5 core cities and Sydney increased by 10ppts, from 77% in 2014 to 87% in 2015
- Average selling prices (ASP) in 5 core cities and Sydney increased significantly by 26% to RMB 14,675 per sq.m. in 2015.

(RMB) 14,675 20,000 88% 86% 87% 15,000 84% 11,613 82% 10,000 80% 78% 77% 5,000 76% 74% 72% 2014 2015 ASP in 5 Core Cities & Sydney ➡ 5 Core Cities & Sydney as % of Contracted Sales

2015 Core Cities ASP and Share of Contracted Sales

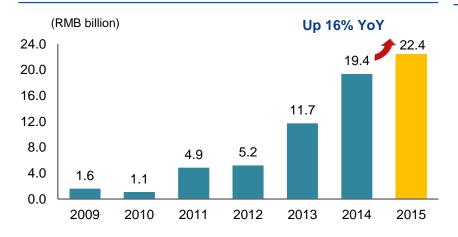
Land Investment in 2015



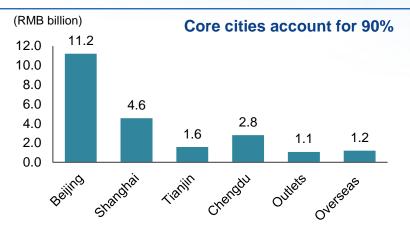
Plenty of low-cost land resources in core cities to provide strong growth support in the future

- ✓ 2015 land investment: RMB22.4bn, up 16%, total GFA acquired: 3.43mn sq.m.
- 2013-2015 land investment strategically focused on Beijing and Shanghai: RMB37.1bn, 69% of total investment; Average cost RMB12,074 per sq.m, showcasing relatively low-cost land
- Surging sales volume and prices in first-tier cities boosted the value of newly-invested land plots

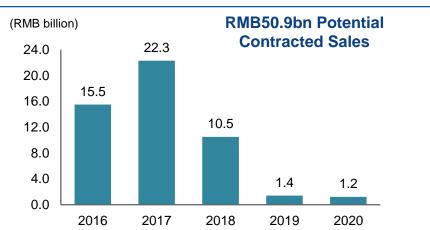
Land Investment Since 2009



2015 Land Investment breakdown

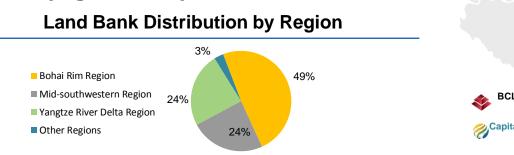


Future Potential Contracted Sales of land acquired in 2015



Sufficient Land Bank

- 参首创置业 创造部市新生活 BELJING CAPITAL LAND Conte . Alver Utitase . Life
- **11.30mn sq.m. GFA/9.11mn sq.m. ground area** land bank, sufficient for development for the next 3-4 years¹
- 5 core cities account for 80% of the land bank in terms of project value (Beijing accounts for 50%) and 62% in terms of GFA (Beijing accounts for 25%)
- As the sole listed property platform of Beijing Capital Group, BCL will be able to acquire more core resources in Beijing and Tianjin

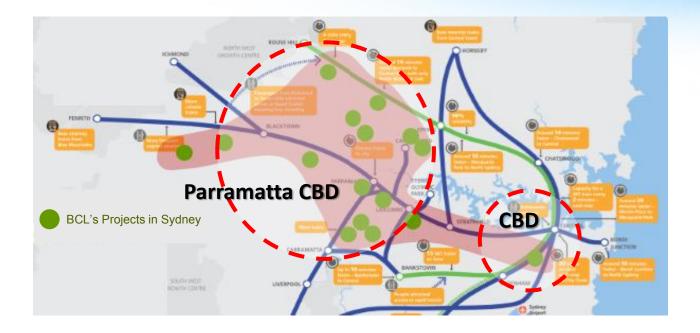




Key Projects in Beijing and Tianjin	Planned GFA (sq.m.)	
Tower 5, Beijing Xanadu	35,000	
Hujialou shantytown renovation and secondary development project phase 2	650,000	
Shijingshan shantytown renovation project	400,000	
Jinhai Lake primary and secondary land development project	880,000	
Beijing Qingyundian Project primary land development	860,000	
Tianjin Wuqing primary land development project phrase 1	3,000,000	
Tianjin Wuqing primary land development project phrase 2	3,500,000	

Overseas Expansion





Breakthrough in 2015

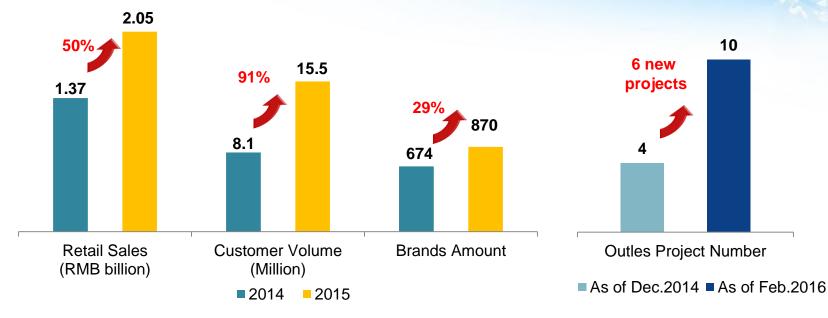
- Invested in 3 new projects in Sydney through JV for RMB1.2 bn, up 111% YoY
- All projects sold out immediately after launch, recording Contracted Sales of RMB5.1bn, up 124% YoY, accounting for 16% of total sales.

Future Prospects

- **Further expand** overseas investment in 2016
- Following the successful cooperative development model in Sydney, explore investment opportunities in gateway cities throughout Europe and the United States.
- Cultivate new sources of profit growth

Outlets — A Fast-growing Business Line





Significant scale and coverage breakthrough with 10 outlets projects across China

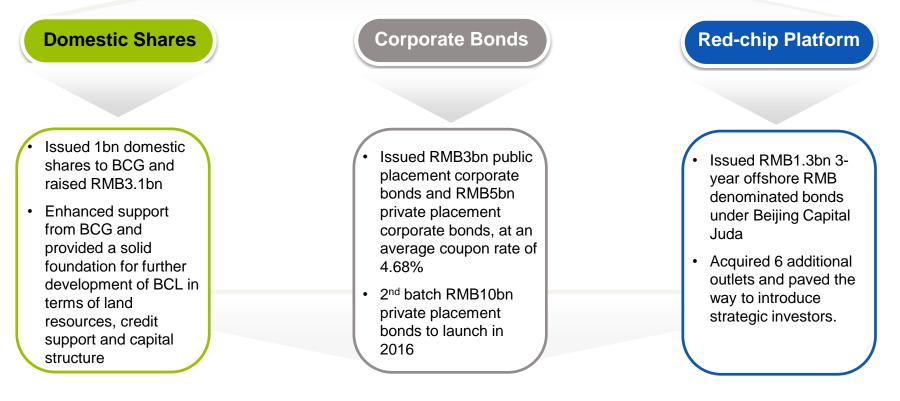
- **Beijing Capital Juda:** Completed injection of Xi'an project; positioned as BCL's retail development and operation platform
- New Opening: Kunshan Outlets opened up
- Retail Sales: RMB2.05bn, up 50% YoY
- Customer Volume: more than 15.50mn consumers in 2015, up 91% YoY
- Brands: cooperated with more than 870 brands in 2015, up 29% YoY
- Rapid Expansion: one of the national leaders in outlets operations in China with 10 outlets projects from 2015 to Feb 2016 acquired outlets projects in Nanchang, Hangzhou, Wuhan, Changsha, Xi'an, Zhengzhou

Diversified Financing Channels



• SOE with good track record

- > Diversified financing channels to provide **long-term**, **low cost** financing support
- Raised RMB3.1bn from domestic share issuance and RMB9.3bn from bond issuance
- Average debt cost declined to 6.41%



Operational Improvements



Property Management

- "Rui Butler" property management JV with Vanke to serve all BCL's development projects
- Property management service area reached 710,000 sq. m. with 920,000 sq. m. under negotiation

Co-investment 2.0

- Fully generalized after successful pilot program
- Expanded to 17 new projects, covering all projects in core areas

Cost Control

- Launched special cost control campaigns to set specific processes and executive standards.
- Saved RMB3.27bn in cost

Strategic Procurement

- Implemented strategic procurement platform
- Covered over 70% of total procurements, strategic procurement contract amounted to RMB3.6bn

Product Standardization

- Launched a product standardization platform
- Promoted standardization across 2 categories, 13 channels and 12 aspects
- Resulted in a shortened turnover for new projects from acquiring land to project launch

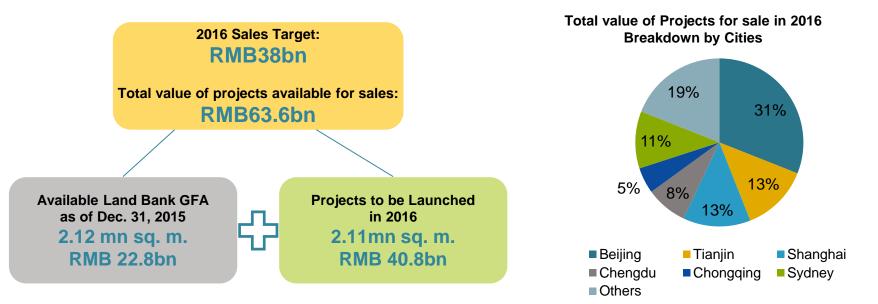
Section 3

2016 Outlook

Sales Target and Measures in 2016



- Sales Target: 2016 sales target is **RMB38bn**, with a balance between sales price and sales volume
- Available Resources: GFA available for sale in 2016 totals RMB63.6bn
- Strategic Focus: 44% of products available for sale in 2016 are in Beijing and Shanghai, worth RMB28.1bn; which will generate positive returns given the bullish sentiment in first-tier-city markets
- Sales Pipeline: Strengthen product supply management to guarantee sufficient product supply at a reasonable pace
- Marketing: Integrated sales channels and consumer financing innovations



Strategies



Integrated Resources \rightarrow Boost Value



Balance Sales Volume and Sales Price

- 1. Strengthen product supply management to guarantee sufficient product supply
- 2. Launch products at a reasonable pace
- 3. Leverage on integrated sales channels and consumer financing innovations

Aquire Strategic Resources

- 1. Acquire more land plots in core cities
- 2. Take full advantage of state-owned enterprise and synergies among BCG's different business segments
- 3. Explore more overseas opportunities

Operational Efficiency

- 1. Implement product standardization procedures and build up urban high-end product line
- 2. Deepen strategic cooperation with suppliers and expand the scope of work of main strategic contractors
- Establish a precise, transparent and standardized cost control system

Cultivate New Growth Driver

- Build up an "education + property developer" model based on Sino-France University City project and Wuqing international school project
- 2. Explore retirement residential property based on retirement project in Shunyi
- 3. Utilize Zhongguancun project to explore industrial property and technology property

Financial Innovation & Upgrading

- 1. Complete the submission of A-share IPO and establish Red-chip platform to enlarge core capital scale;
- 2. Expand joint venture, and funds cooperation to core areas in first-tier cities
- 3. Maintain reasonable scale in debt financing, while prioritizing cost
- 4. Acquire strategic resources through M&As and strategic investment.

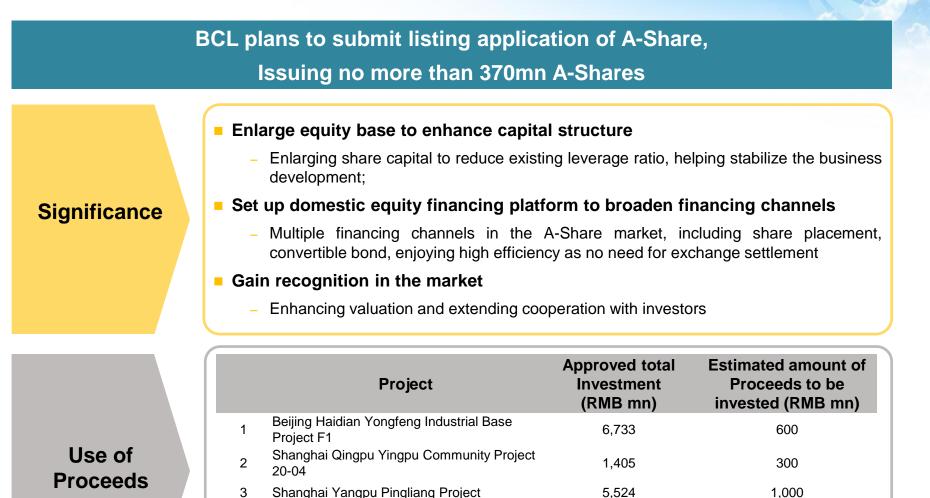
A-Share Listing Application



1.000

900

3,800



19

4.319

2.525

20,506

Tianjin Beiyunhe Project

Tianjin Zhongshan Road Project

Total

4

5



Q&A

